MORESCO Corporation

MORESCO Group delivers sustainable one-of-a-kind products

The 66th 2Q Financial Report

(From March 1, 2023 to August 31, 2023)

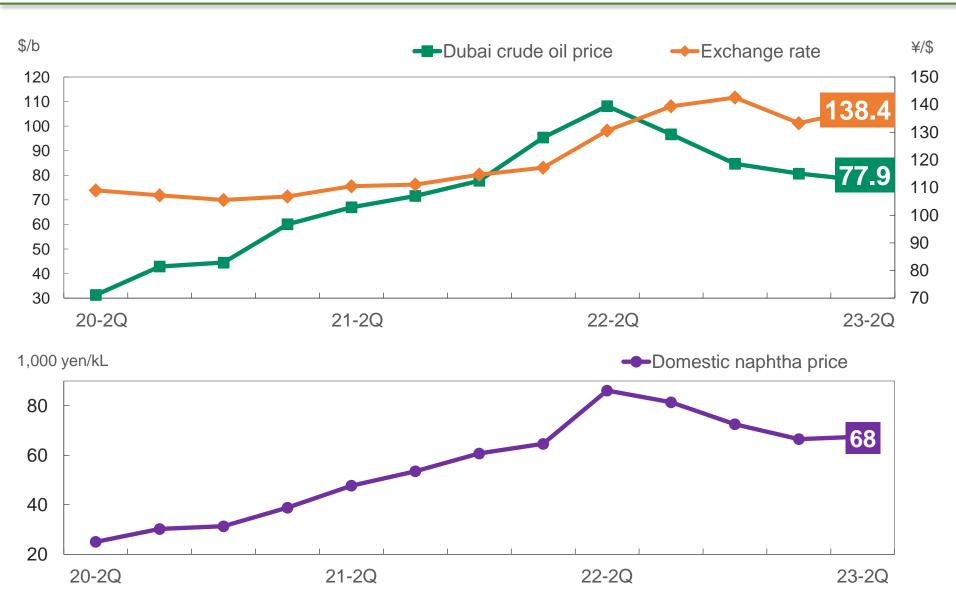
Tokyo Stock Exchange Prime Market 5018 (Petroleum and Coal Products)

October 16, 2023

Business Environment

- Raw material prices and Exchange rates



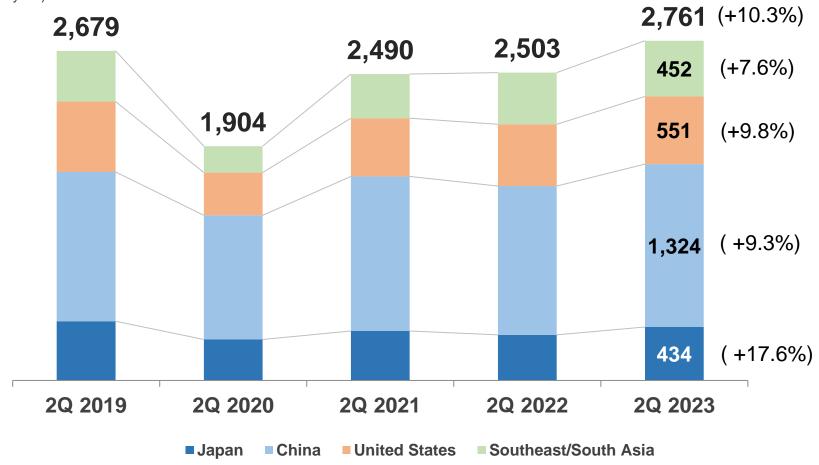


- Volume of automobile production



Changes in automobile production volume in regions of our sites

10,000 units (% compared to previous year)



Source: Prepared by MORESCO based on data released by MarkLines Co., Ltd.

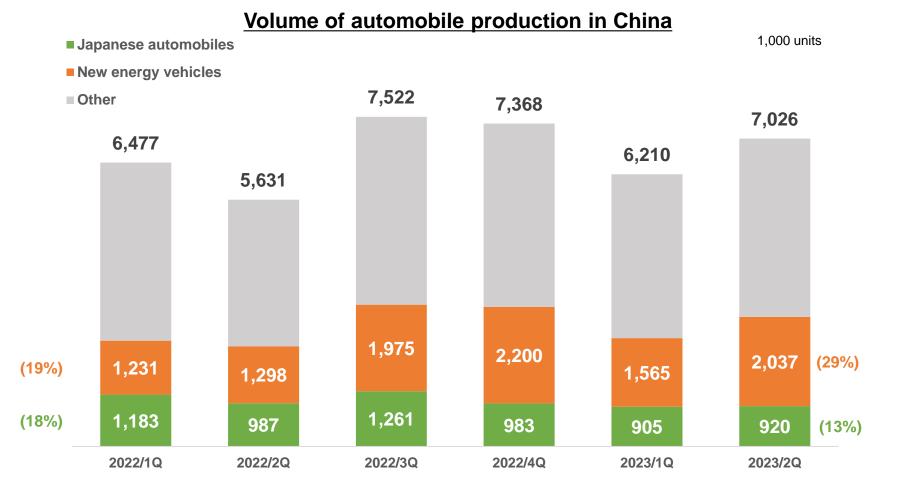
Note 1: Data is aggregated based on MORESCO's fiscal year (Japan: March to August, overseas: January to June). Note 2: Data for Southeast/South Asia includes only Thailand, Indonesia, and India, where we have operating sites.

Business Environment

- Current status of automobile production and lubricant business in China



- Sluggish sales of lubricants due to a decline in the operating rate of Japanese autoparts manufacturers
- Accelerating product evaluation for new energy vehicles and focusing on development of new products



Consolidated Income Statement



(Million yen)	FY22 first half	FY23 first half	Year-on-year change
Net sales	14,523	15,386	+5.9%
Gross profit	4,039	4,197	+3.9%
SG&A	3,744	3,669	-2.0%
Operating profit	295	528	+178.8%
Non-operating profit (loss)	550	405	-26.4%
Ordinary profit	846	933	+10.4%
Profit before tax	846	933	+10.3%
Profit*	504	569	+13.0%

^{*} Profit attributable to owners of parent, the same hereafter

Net sales by Business Segment



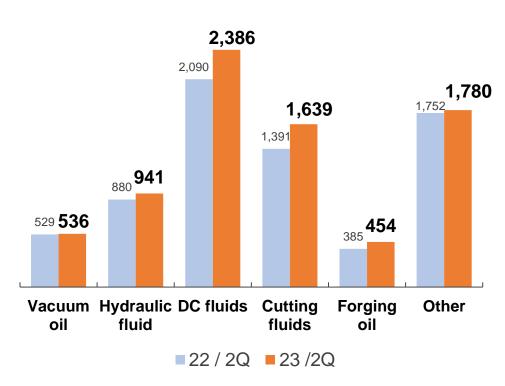
(Million yen)	FY22 first half	FY23 first half	Year-on-year change
Functional Fluids	7,027	7,736	+10.1%
Hot Melt Adhesive	3,754	4,194	+11.7%
Synthetic Lubricants	991	607	-38.7%
Liquid Paraffin & Sulfonates	1,855	1,940	+4.6%
Other	896	910	+1.6%
Total net sales	14,523	15,386	+5.9%

Functional Fluids



[Net sales] Up 10.1% year on year (¥7,736 million) [Sales volume] Down 2.1% year on year

Million yen



> Japan

Sales for automotive applications recovered, but sales for non-automotive applications were weak.

> China

Delay in economic recovery, and decline in production and sales of Japanese automobile manufacturers

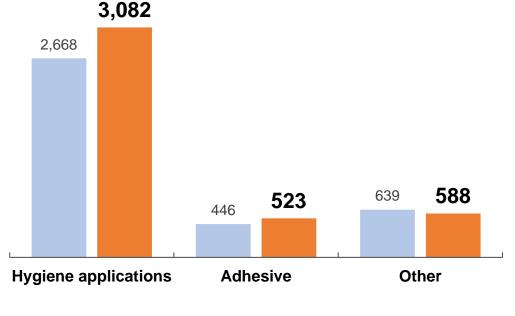
Southeast/South Asia, North America Sales volume increased due to increased automobile production.

Hot Melt Adhesive



[Net sales] Up 11.7% year on year (¥4,194 million) [Sales volume] Up 4.0% year on year

Million yen



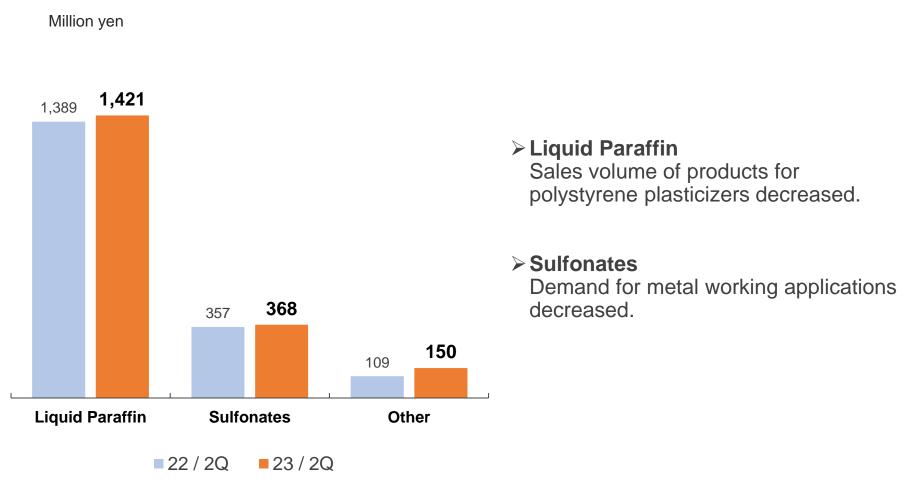
- ➤ Japan Sales for hygiene applications steadily increased.
- Overseas
 Sales expansion for hygiene applications progressed in India and Indonesia.

■22/2Q ■23/2Q

Liquid Paraffin & Sulfonates



[Net sales] Up 4.6% year on year (¥1,940 million) [Sales volume] Down 12.3% year on year

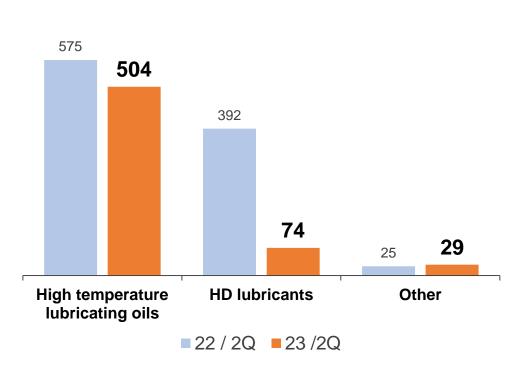


Synthetic Lubricants



[Net sales] Down 38.7% year on year (¥607 million) [Sales volume] Down 31.6% year on year

Million yen



- > High temperature lubricating oils Sales decreased due to production adjustments at customers.
- Hard disk surface lubricant Sales decreased due to a decline in data center investment.

Consolidated Income Statement

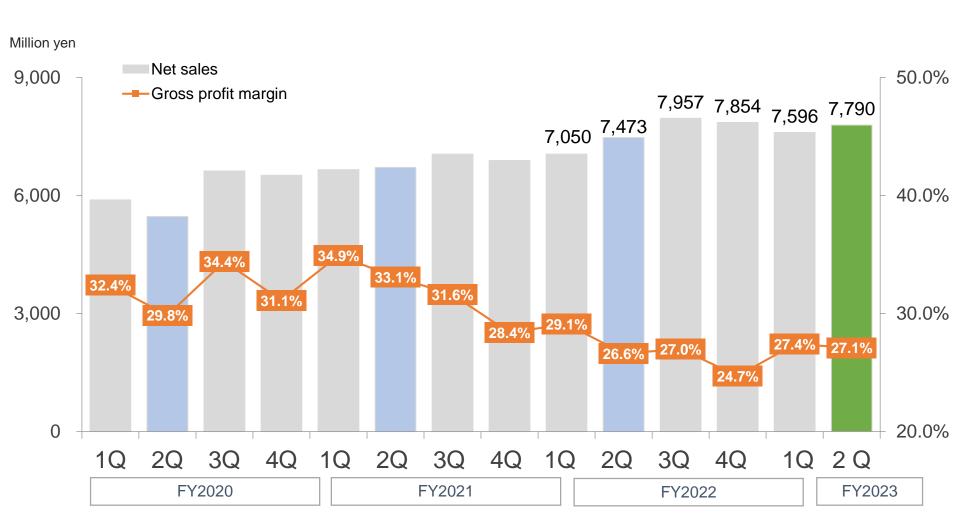


(Million yen)	FY22 first half	FY23 first half	Year-on-year change	Factors/breakdown of increase or decrease
Net sales	14,523	15,386	+5.9%	(Factor) Adjustment of selling prices
Gross profit	4,039	4,197	+3.9%	
SG&A	3,744	3,669	-2.0%	(Factor) Decrease in freightage, etc.
R&D expenses	635	634	-0.2%	
Operating profit	295	528	+178.8%	
Non-operating profit (loss)	550	405	-26.4%	(Factor) Foreign exchange gains -186
Ordinary profit	846	933	+10.4%	
Profit before tax	846	933	+10.3%	
Profit*	504	569	+13.0%	
* Profit attributable to owners of pa	arent, the same hereafter			11

Trends in Net sales and Gross profit margin

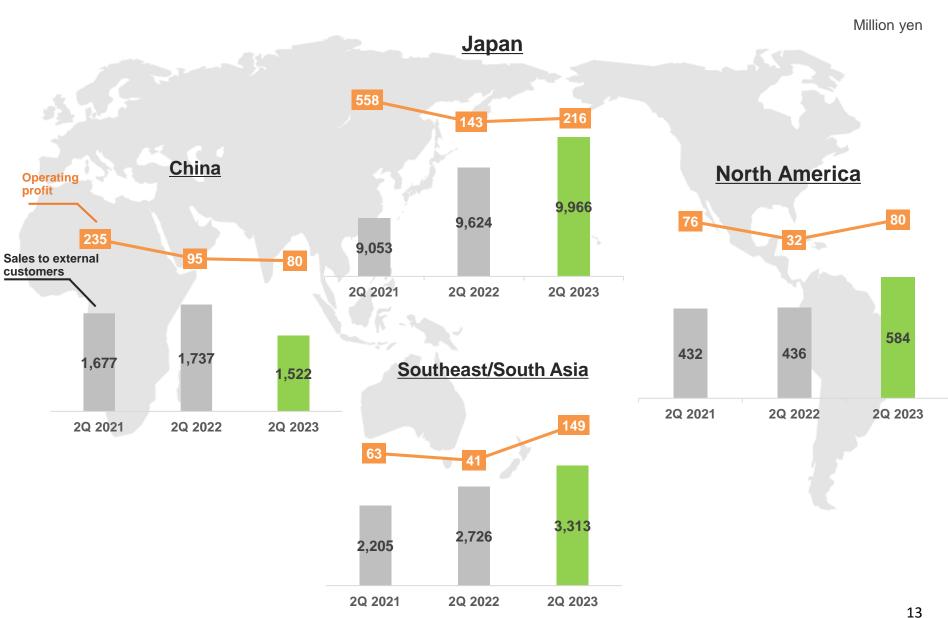


The decline in gross profit margin has slowed down.



Sales and Operating profit trends by segment





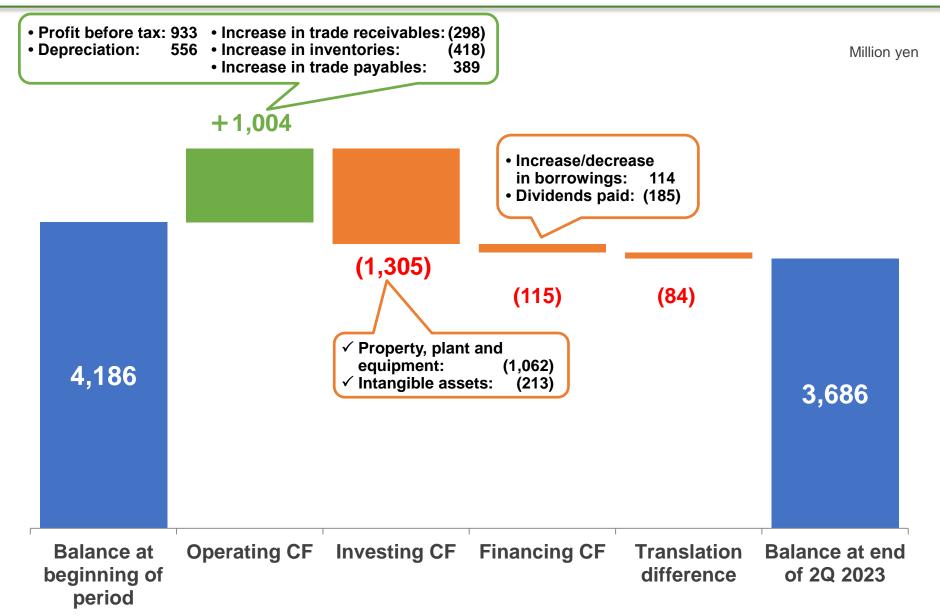
Consolidated Balance sheet



(Million yen)	FY23 first half	Increase (decrease)		FY23 first half	Increase (decrease)
Cash and deposits	3,756	(500)	Trade payables	4,467	(677)
Trade receivables	7,453	(143)	Interest-bearing liabilities	2,983	130
Inventories	6,378	72	Other current liabilities	1,629	(445)
Other	566	(87)	Other non-current liabilities	748	42
Total current assets	18,153	(657)	Total liabilities	9,827	(950)
Property, plant and equipment	9,114	514	Capital stock and capital surplus	4,094	0
Intangible assets	744	163	Retained earnings	14,145	385
Investments and other assets	4,166	145	Treasury shares	(561)	6
Total non-current assets	14,024	822	Accumulated comprehensive income	1,739	494
			Non-controlling interests	2,963	257
Deferred assets	32	26	Total net assets	22,381	1,141
Total assets	32,208	191	Total liabilities and capital	32,208	191

Consolidated Cash flow





FY2023 Earnings Forecast



> Assumptions for full-year forecast

Crude oil price: 90 dollars/b Exchange rate: 130 dollars/yen

(Million yen)	23/2Q	Full-year forecast	Progress rate
Net sales	15,386	34,500	44.6%
Operating profit	528	1,400	37.7%
Ordinary profit	933	1,600	58.3%
Profit	569	700	81.3%

Dividend per share
 20 yen for interim, 25 yen estimated for year-end (including commemorative dividend of 5 yen)



Realization of a Sustainable Society

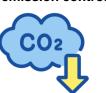


Certifying products that may significantly contribute to the initiatives for our seven issues of materiality based on evaluation of the entire product cycle from procurement of raw materials to disposal



Contribution categories

CO2 emission control



Health and safety



Improvement of working environments



Energy saving



Environmental conservation



Contribution to industrial development



Target of MORESCO Green SX products sales ratio



MORESCO Green SX Representative Products



Energy conservation Environmental conservation

Building of a better workplace

Water-soluble minimum quantity spray type release agent GRAPHACE MQ Series

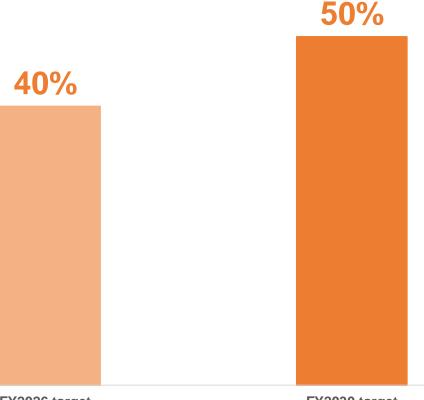
Generally, mold release agents are diluted tens to hundreds of firmes, but the products developed by our company are not diluted, making them extremely stable. Since only a very small amount is applied, waste liquid is reduced and a longer mold life is achieved, reducing production costs.

Compared to general release agents, this product reduces petrochemical-derived raw materials by 38% per product produced by the customer.

This contributes to improving the work environment by reducing compressor power consumption, reducing the amount of mold release mist scattered, and reducing noise



Toward achieving the FY2030 target, working on improvement of existing products and development of new products



FY2022 result

29%

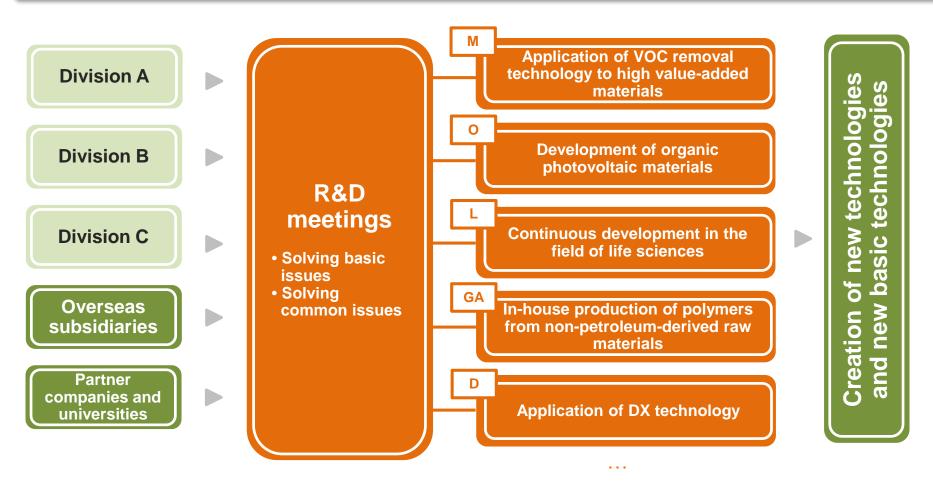
FY2026 target

FY2030 target

R&D system for solving social issues



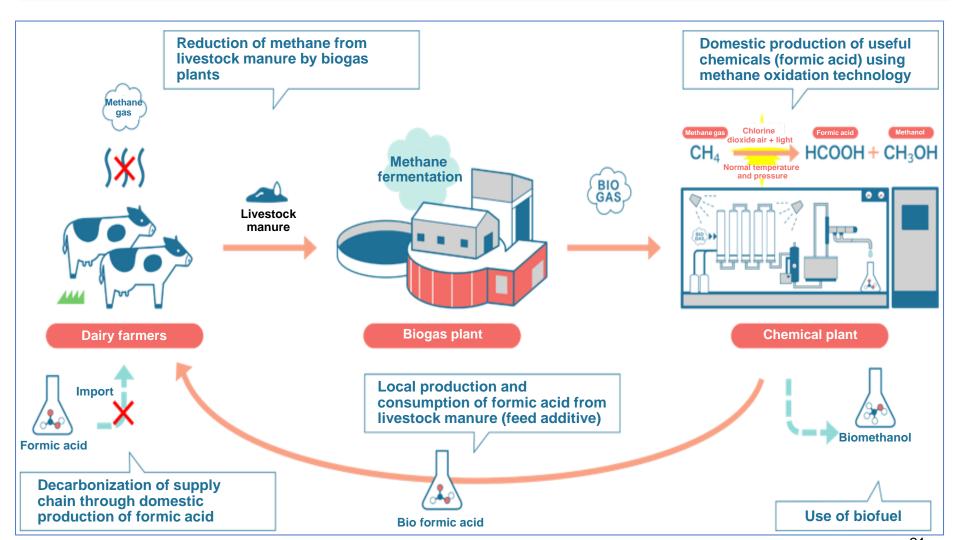
- Development system across Divisions, based on collaborations within the company and with industry, government, and academia
- Launch of MOLGAD, a company-wide project



Production of petrochemical materials from biomass



Launch a consortium and aim to produce 10 tons of formic acid per year by 2026



Sealant for perovskite solar cells



- Participating in a consortium launched by Prof. Miyasaka, Toin University of Yokohama
- Aim to develop a prototype by spring 2024 and start commercial production within the next three years

Consortium

Peccell Technologies, Inc. (Representative: Prof. Miyasaka)

MORESCO Corporation

MACNICA, Inc.

REIKO Co., Ltd.



[Special lecture] Prof. Miyasaka visited MORESCO and gave a lecture.
(October 12, 2023)



Accelerating Global Expansion

Enhancement of the structure for global expansion moresco

- Assigning an executive officer in charge for each area to promptly respond to customer needs
- > Enhancing R&D function of each area to accelerate market launch of new products

China

- Early stabilization of new plants
- Strengthening development systems (establishing new R&D center)
- Driver for shift to new energy vehicles





- Expanding business and establishing systems in Thailand
- Expanding hot melt adhesive business in ASEAN

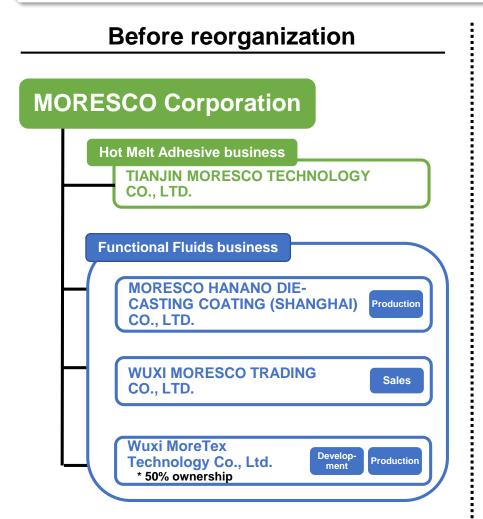
North America

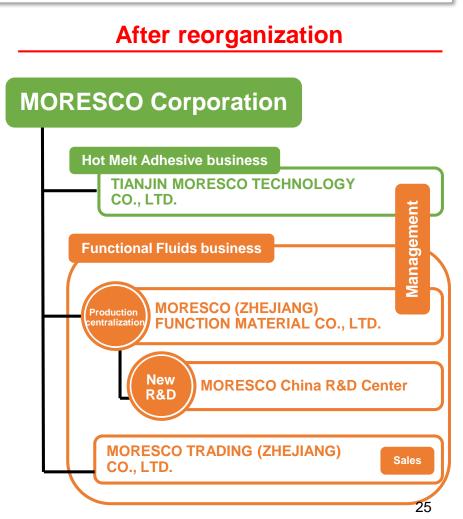
- Considering partnerships with other companies in the same industry
- Enhancing sales to American customers
- Considering establishing a subsidiary and expanding business in Mexico

China - Reorganization of Functional Fluids business



- Improving production capacity and efficiency in functional fluids business and streamlining management operations
- Strengthening development systems (establishing new R&D center)

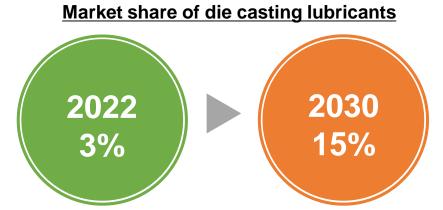






Expansion of Functional Fluids business

- > Enhancing stable supply by securing production sites
- Acquiring sales channels for American parts manufacturers and expanding sales
- Promoting new product development through in-house production of raw materials



Source: Based on in-house survey



MORESCO USA Inc.



Head Office and R&D Center







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