MORESCO Corporation

MORESCO Group delivers sustainable one-of-a-kind products

The 67th 2Q (Interim) Financial Report

(From March 1, 2024 to August 31, 2024)

Tokyo Stock Exchange Standard Market 5018 (Petroleum and Coal Products)

October 21, 2024

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Management environment and business overview

Contents

• Performance report

• Topics



Management environment and business overview

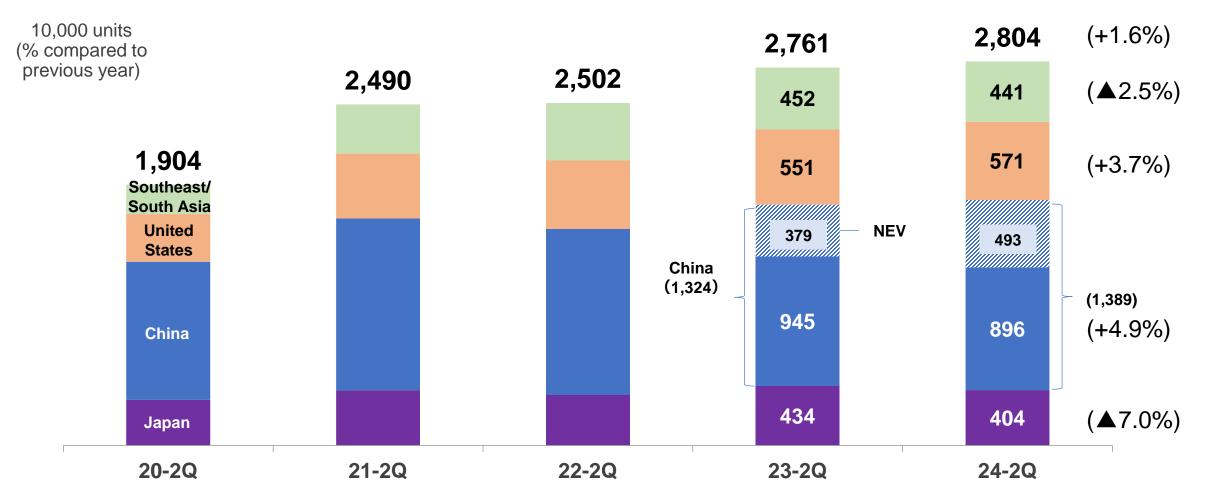
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Volume of automobile production in areas where our business sites are located



Source: Prepared by MORESCO based on data released by MarkLines Co., Ltd. Note 1: Data is aggregated based on MORESCO's fiscal year (Japan: March to August, overseas: January to June). Note 2: Data for Southeast/South Asia includes only Thailand, Indonesia, and India, where we have operating sites. > The yen continued to weaken; crude oil and naphtha prices rose vs. last year

Quarterly trend 22/1Q 22/2Q 22/3Q 22/4Q 23/1Q 23/2Q 23/3Q 23/4Q 24/1Q 24/2Q Exchange rate(¥/\$) Dubai crude oil price(\$ /BBL) Domestic naphtha price(\1,000/kL)

Year-on-year comparison (half-year basis)

	2023 (March– August avg.)	2024 (March– August avg.)	YoY change	2024 (Plan)	Vs. plan
Exchange rate (¥/\$)	136.5	154.1	17.5	145	9.1
Dubai crude oil price (\$/BBL)	79.9	83.5	3.6	97	-13.5
Domestic naphtha price (¥1,000/kL)	63.7	76.4	12.7	-	-

(Million yen)	23-2Q	24-2Q	Year-on-year change
Net sales	15,386	17,102	+11.2%
Gross profit	4,197	4,901	+16.8%
SG&A	3,669	4,230	+15.3%
Operating profit	528	671	+27.0%
Non-operating profit (loss)	405	294	▲27%
Ordinary profit	933	965	+3.4%
Profit before tax	933	917	▲ 1.7%
Profit*	569	576	+1.1%

* Profit attributable to owners of parent.

Overall sales increased by 11% as a result of the demand recovery in Special Lubricants and Liquid Paraffin & Sulfonates.

lillion yen)	23-2Q	24-2Q	Year-on- year change
Special Lubricants	8,343	9,628	+15%
Hot Melt Adhesive	4,194	4,152	▲ 1%
Liquid Paraffin & Sulfonates	1,940	2,114	+9%
Other	910	1,208	+33%
Total net sales	15,386	17,102	+11%

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[Net sales] Up 15.4% year on year (¥9,628 million) [Sales volume] Up 6.3% year on year

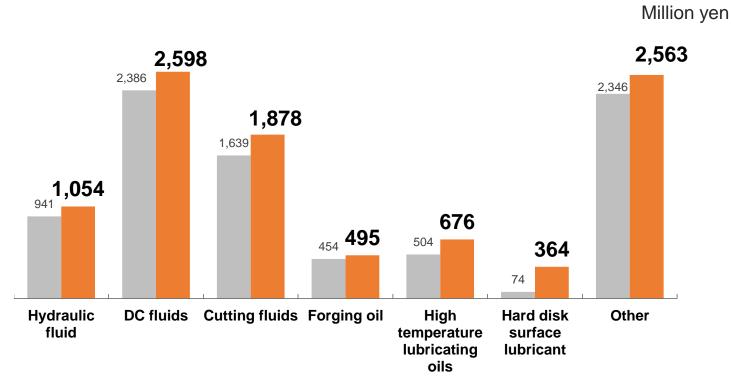
DC fluids

Sales increased due to an increase in the automobile production volume in the United States and China as well as a newly consolidated subsidiary.

Cutting fluids

Sales to customers in China and North America increased.

Hard disk surface lubricant Demand from the main customers recovered.



> Other

Sales of heat transfer medium were favorable.

²³⁻²Q 24-2Q



[Net sales] Down 1.0% year on year (¥4,152 million) [Sales volume] Up 0.5% year on year

Hygiene applications

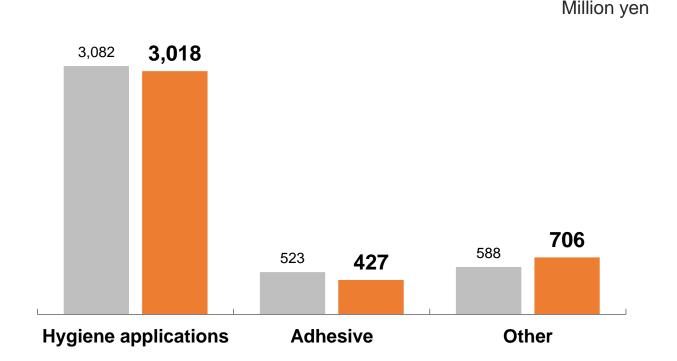
Inventory adjustment and decline in demand in Southeast/South Asia.

> Adhesive

The demand in Southeast/South Asia decreased.

> Other

Sales for air cleaning filter applications recovered in China.



23-2Q 24-2Q



[Net sales] Up 9.0% year on year (¥2,114 million) [Sales volume] Up 7.2% year on year

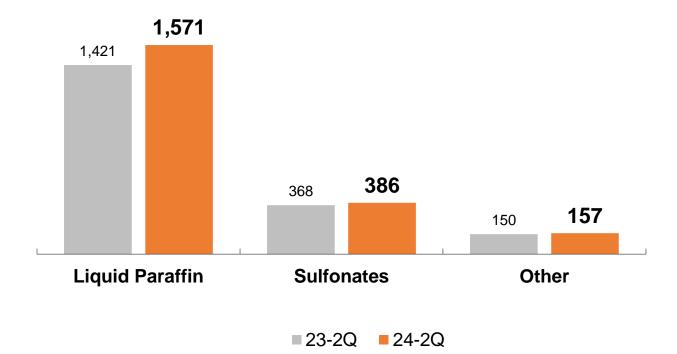
Million yen

Liquid Paraffin

Profits increased due to the demand recovery in polystyrene plasticizers applications.

≻Sulfonates

Slightly increased year on year.



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Consolidated Statement of Income



Net sales

- Recorded higher sales due to an increase in sales volume and sales price adjustments
- Contribution from business acquisition of an overseas subsidiary

Operating Profit

- Securing gross profit by adjusting sales price
- An increase in shipment of high-value-added products
- An increase in SG&A due to restructuring and acquisition of businesses

Profit

 A decrease in foreign exchange gains

(Million yen)	23-2Q	24-2Q	Year-on-year change
Net sales	15,386	17,102	+11.2%
Gross profit	4,197	4,901	+16.8%
SG&A	3,669	4,230	+15.3%
R&D expenses	634	810	+27.8%
Operating profit	528	671	+27.0%
Non-operating profit (loss)	405	294	▲ 27%
Ordinary profit	933	965	+3.4%
Profit before tax	933	917	▲ 1.7%
Profit*	569	576	+1.1%

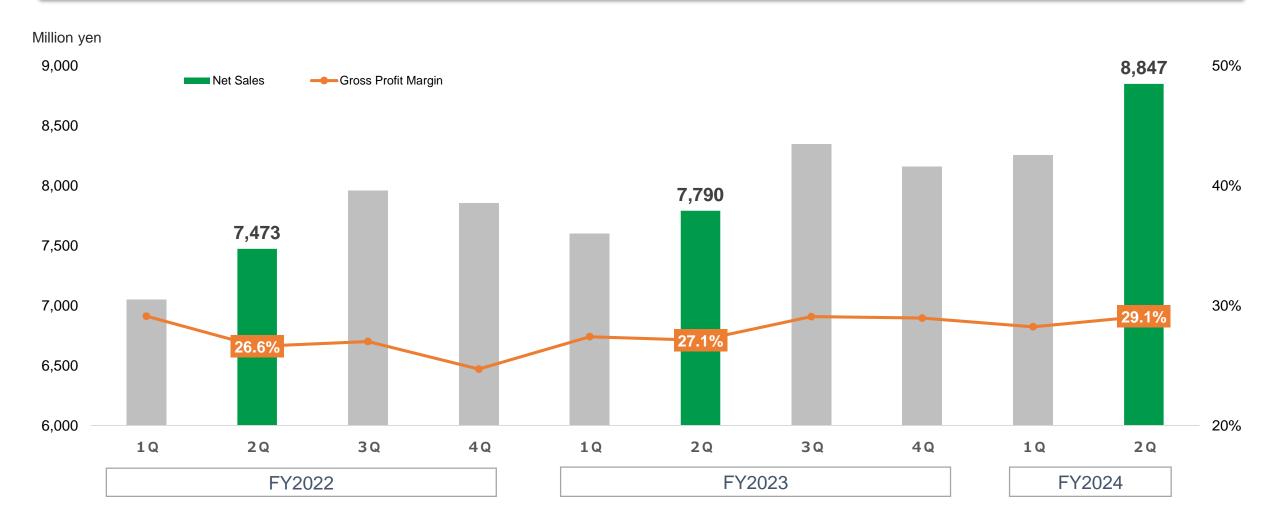
* Profit attributable to owners of parent.

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Net Sales and Gross Profit Margin



Profit ratio increased by 2.0% year on year due to the promotion of price adjustments and an increase in sales of high-value-added products

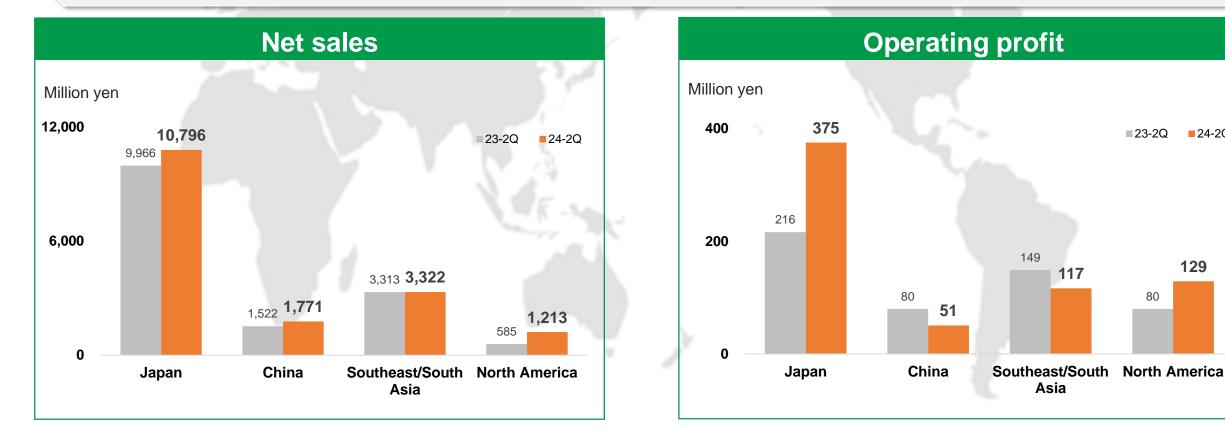


Segment Profits and Losses

24-2Q

129

[Japan]	Recorded higher sales and profits due to the sales recovery of hard disk surface lubricants as well as sales of large equipment by a subsidiary.
[China]	Recorded higher sales due to an increase in the volume of Japanese automobile production and an increase in shipment of hot melt adhesives. Profits declined due to an increase in SG&A.
[Southeast/South Asia]	Recorded higher sales due to sales price adjustments and sales expansion. Profits declined due to a decline in demand for hot melt adhesives.
[North America]	Recorded higher sales and profits due to acquisition of businesses completed in October 2023.



Consolidated Balance sheet

Current Assets

Impact of end of term being a • holiday

Non-current Assets

- Property, plant and equipment: • Impact of weaker yen
- Intangible assets: Purchase of ٠ software
- Investments and other: Increase • in equity of earnings of affiliates

Liabilities

Interest-bearing debt: • Repayment of long-term borrowings

Net Assets

- Retained earnings • Interim profit – dividends
- Accumulated comprehensive • income

Increase in foreign currency translation adjustments

(Million yen)		Change			Change
Cash and deposits	5,064	▲572	Trade payables	5,114	+260
Trade receivables	8,855	+914	Interest-bearing liabilities	5,349	▲756
Inventories	6,955	+269	Other current liabilities	1,953	+41
Other	467	▲258	Other non-current liabilities	1,048	+42
Total current assets	21,342	+352	Total liabilities	13,463	▲467
Property, plant and equipment	10,453	+313	Share capital/ capital surplus	4,090	+1
Intangible assets	1,388	+160	Retained earnings	15,019	+345
Investments and other	4,931	+236	Treasury shares	△649	▲88
			Accumulated comprehensive income	2,972	+1,048
			Non-controlling interests	3,218	+222
Total non-current assets	16,772	+708	Total net assets	24,650	+1,528
Total assets	38,114	+1,061	Total liabilities and capital	38,114	+1,061

Note) Change: comparison with the end of the fiscal year ended February 2024

¹⁵

Consolidated Cash flow

moresco

Factors behind change

Operating cash flow

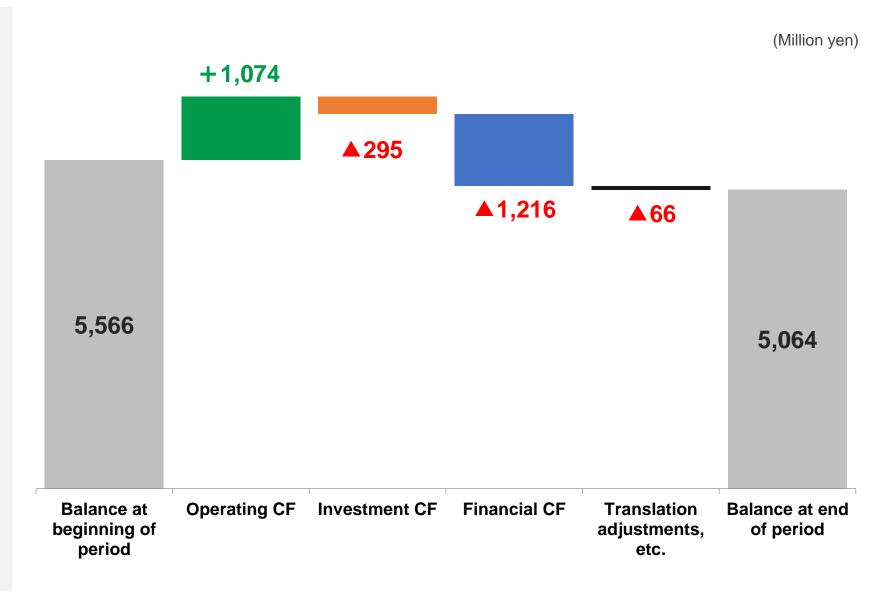
- Profit before income taxes +917
- Depreciation +643
- An increase in trade receivables ▲487

Investment cash flow

- Purchase of property, plant and equipment ▲253
- Purchase of intangible assets ▲104

Financial cash flow

- Repayment of long-term borrowings ▲738
- Purchase of treasury shares ▲100
- Dividends ▲231

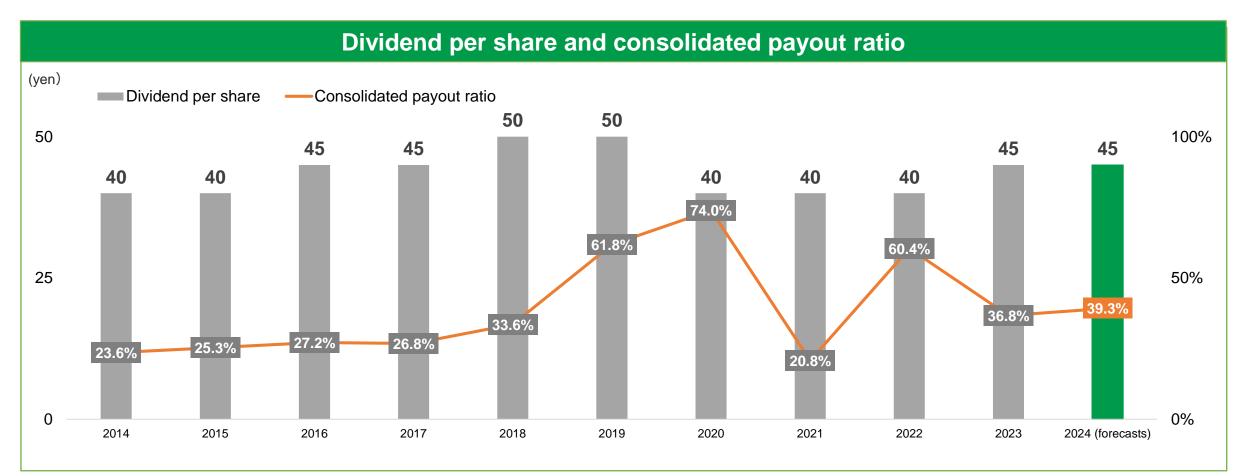


(M)
Net sa
Opera
Ordin

(Million yen)	Forecasts for the fiscal year ending February 2025	24-2Q	Progress rate
Net sales	34,000	17,102	50 %
Operating profit	1,500	671	45 %
Ordinary profit	1,850	965	52 %
Profit	1,050	576	55 %

Shareholder Returns

- > Annual dividends estimated at 45 yen (20 yen interim, 25 yen year-end).
- Consolidated payout ratio expected to be 39.3%.



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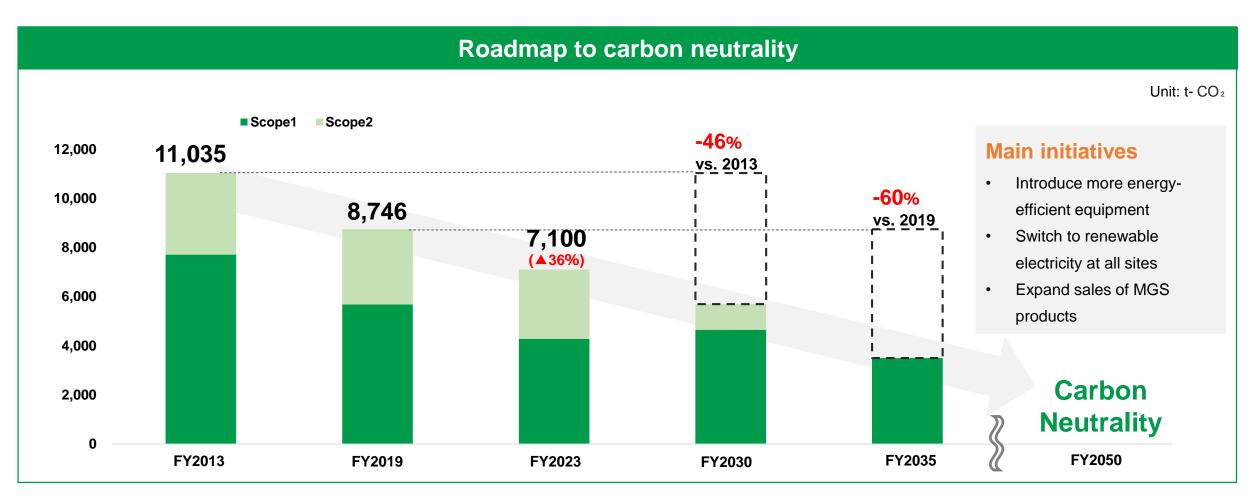
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Roadmap to Carbon Neutrality

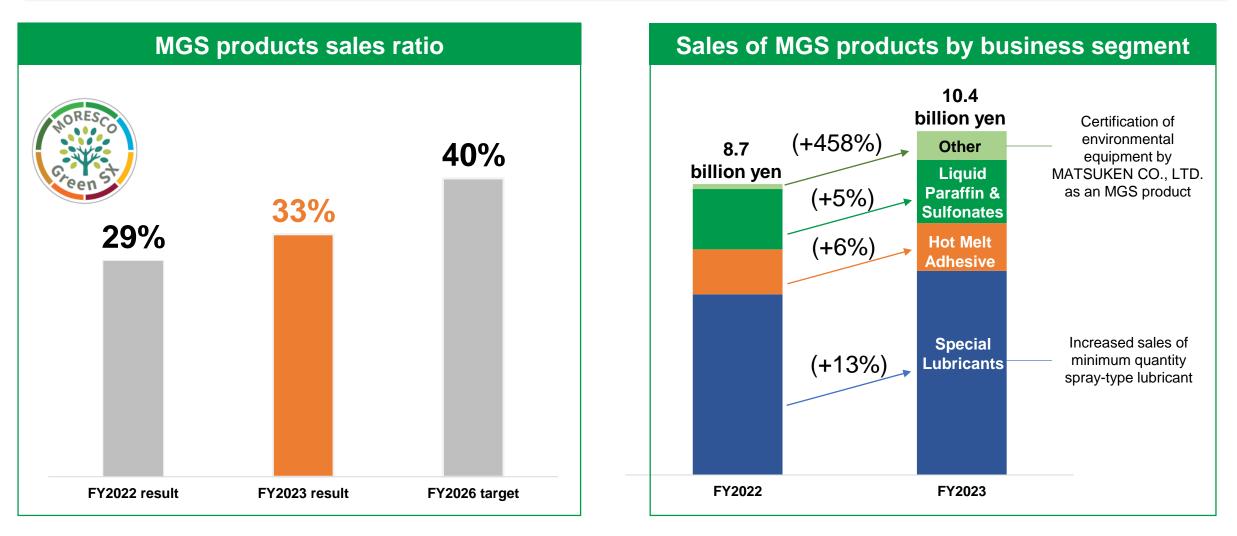
- > 46% reduction in GHG emissions from internal energy consumption by 2030 (compared to 2013)
- Achieve carbon neutrality by 2050



MOR

Sales of MGS Products in FY2023

Sales ratio rose to 33% in FY2023 due to increased sales of a special lubricant product and new certification of environmental equipment.



Liquid Fertilizer Project in Maniwa City, Okayama Prefecture (MATSUKEN CO., LTD.) moresco

> MATSUKEN's bio-liquid fertilizer concentrator was selected for a liquid fertilizer project in Maniwa City, Okayama Prefecture.

The concentrator facility supplied by MATSUKEN is scheduled to begin operations around December, ahead of the project's fullscale launch in January 2025.

Maniwa City's Recycling Center

Resource recycling facility for food waste, etc.

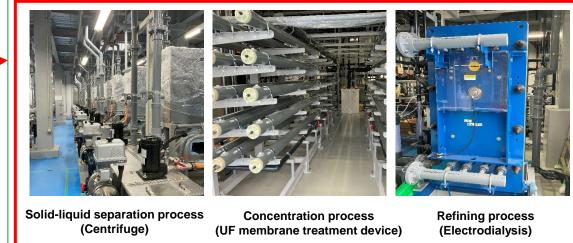
This facility combines food waste, urine, and septic tank sludge for methane fermentation and recycles them into methane fermentation digestive juice (bio-liquid fertilizer) and biogas.



Bio-liquid fertilizer concentrator

This facility concentrates methane fermentation digestive juice by centrifugation, membrane concentration, and electrodialysis. It has been in trial operation since mid-September and is scheduled to be fully operational by early December.

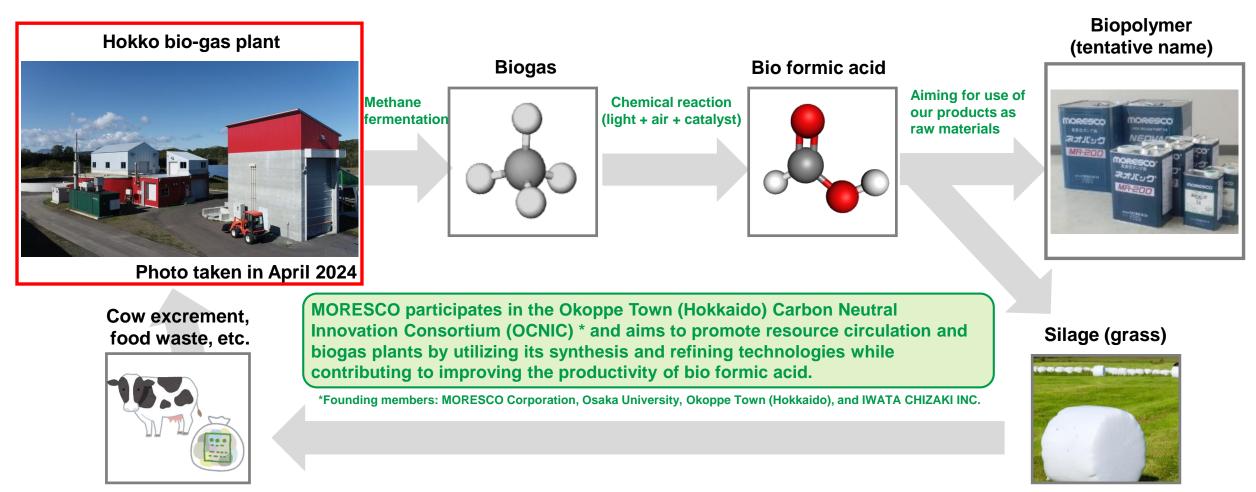
MATSUKEN's liquid fertilizer concentrator



Source: Maniwa City website, MORESCO materials

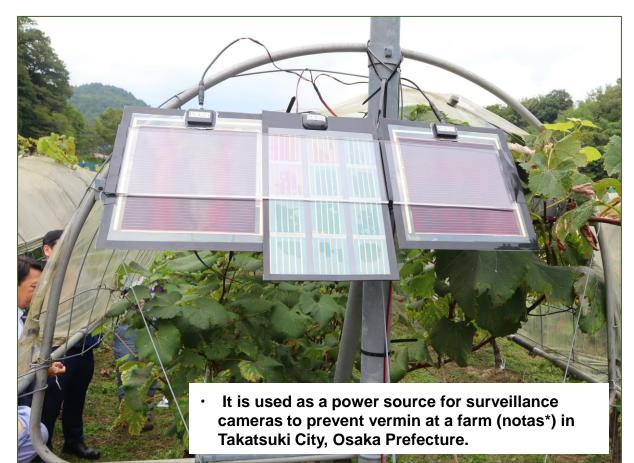
Progress in Technology for Creating Non-petrochemical Materials moresco

- Bench equipment that generates bio formic acid was brought into the Hokko biogas plant in 2024.
- > Kurita Water Industries Ltd., OSAKA SODA CO., LTD. and JA Kitaokhotsk joined the OCNIC consortium.



Participation in Perovskite Solar Cell Demonstration Experiment moresco

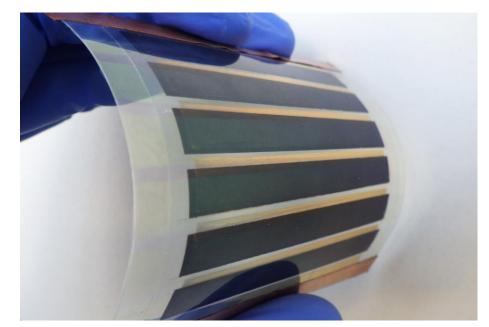
We installed a prototype using our sealant at a farm in Takatsuki City, Osaka Prefecture, for the purpose of a perovskite solar cell demonstration experiment (October 2, 2024).



Source: Photo taken by MORESCO

* A company founded to achieve sustainable agriculture for family farms by implementing digital transformation.

Prototype of next-generation solar cell



Source: Toin University of Yokohama

Features of our sealant

- 1. No damage to perovskite elements even when directly bonded
- 2. Demonstrates excellent adhesion simply by pasting onto the base material (No heating or UV treatment required)

Issuance of MORESCO Group Integrated Report 2024 MOR

> We have published our first report to help shareholders, investors, and all other stakeholders understand our Group's initiatives for continuous value creation.

CEOメッセージ

Overview of MORESCO Group Integrated Report 2024

1. Values and Long-term Strategy

The report describes the Group's current goals, long-term vision, and key issues (materiality) in achieving them, along with a message from our CEO.

2. Execution Strategy

The report includes the business strategies of our 10th Medium-term Management Plan (FY2024-2026) to achieve our long-term targets, along with a message from our CEO.

3. Innovation

In the CTO's message, the report introduces the Group's activities to create new R&D businesses.

4. Sustainability

The report presents the Group's promotion of sustainability management with specific examples.

5. Corporate Governance

The report describes the Group's corporate governance framework and initiatives to strengthen it, together with a message from an independent outside director.

面角 元寿



1.低鉄鉄〜長毛鉄鉄 2.地行物料 1.インページョン 4.サステナビリティ 1.ン・和ート・ホカワンス 4.データセクシュ

当社グループでは創業メンバーの思いを継承して、3項 目からなる「MORESCOグループ経営理念」をもとに経営 を推進しています。 1つ目が、「私たちは、「ユーザーのための研究開発」を

モットーに、境界領域におけるニーズに応えることによって 社会に貢献できる企業グループを目指します。」というもの です。創業以来、研究開発型企業として成長を遂げてきた

統合報告書 2024

MORESCOグループ







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