Translation

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Summary of Consolidated Financial Results for the Year Ended February 28, 2022 (Based on Japanese GAAP)

April 12, 2022

Company name: MORESCO Corporation

Stock exchange listing: Tokyo

Stock code: 5018 URL https://www.moresco.co.jp/

Representative: Representative Director, President Motohisa Morozumi

Inquiries: Director, Senior Executive Offcer Hirofumi Fujimoto TEL 078-303-9220

Scheduled date of ordinary general meeting of shareholders: May 27, 2022
Scheduled date to file Securities Report: May 27, 2022
Scheduled date to commence dividend payments: May 30, 2022

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting:

Yes (for institutional investors and analysts)

(Amounts are rounded off to the nearest million yen)

1. Consolidated financial results for the year ended February 28, 2022 (from March 1, 2021 to February 28, 2022)

(1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended February 28, 2022	27,300	11.5	1,434	70.3	2,011	95.3	1,808	249.1
Year ended February 28, 2021	24,479	(9.6)	842	(34.1)	1,030	(34.3)	518	(33.3)

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended February 28, 2022	192.76	-	10.7	7.1	5.3
Year ended February 28, 2021	54.09	_	3.3	3.7	3.4

(2) Consolidated financial position

(=) F				
	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of February 28, 2022	29,008	20,551	61.9	1,914.94
As of February 28, 2021	27,707	18,163	57.4	1,695.81

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended February 28, 2022	2,333	603	(2,937)	3,654
Year ended February 28, 2021	2,088	(660)	(1,019)	3,675

2. Cash dividends

		Annual dividends per share					Dividend payout	Ratio of dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended February 28, 2021	_	15.00	-	25.00	40.00	378	74.0	2.4
Year ended February 28, 2022	-	20.00	=	20.00	40.00	375	20.8	2.2
Year ending February 28, 2023 (Forecast)	_	20.00	_	20.00	40.00		28.9	

3. Forecast of consolidated financial results for the year ending February 28, 2023 (from March 1, 2022 to February 28, 2023)

Percentages indicate year-on-year changes

	Net sales		Operating profit Ordinary profit		Ordinary profit Profit attributable to owners of parent			Earnings per share	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	30,500	11.7	1,850	29.0	2,200	9.4	1,300	(28.1)	138.59

4. Notes

(1) Changes in significant subsidiaries during the year ended February 28, 2022 (changes in specified subsidiaries resulting in the change in scope of consolidation):

No

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No
Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

Total Hamber of issued shares at the end of	the period (merdaing freds	wil y silaires)						
As of February 28, 2022	9,696,500 shares	As of February 28, 2021	9,696,500 shares					
Number of treasury shares at the end of the period								
As of February 28, 2022	316,570 shares	As of February 28, 2021	321,070 shares					
Average number of shares during the period								
Year ended February 28, 2022	9,378,512 shares	Year ended February 28, 2021	9,573,806 shares					

Consolidated financial statements Consolidated balance sheets

		(Millions of yen)
	As of February 28, 2021	As of February 28, 2022
Assets		
Current assets		
Cash and deposits	4,108	4,001
Notes and accounts receivable - trade	6,643	6,844
Merchandise and finished goods	2,524	2,935
Raw materials and supplies	1,718	2,391
Other	338	461
Allowance for doubtful accounts	(27)	(25)
Total current assets	15,304	16,607
Non-current assets		
Property, plant and equipment		
Buildings and structures	6,919	6,867
Accumulated depreciation	(3,367)	(3,327)
Buildings and structures, net	3,552	3,540
Machinery, equipment and vehicles	9,832	10,513
Accumulated depreciation	(8,028)	(8,478)
Machinery, equipment and vehicles, net	1,804	2,035
Land	2,422	1,954
Leased assets	189	189
Accumulated depreciation	(133)	(134)
Leased assets, net	56	55
Construction in progress	155	294
Other	2,961	3,004
Accumulated depreciation	(2,431)	(2,579)
Other, net	529	425
Total property, plant and equipment	8,518	8,304
Intangible assets		
Goodwill	347	219
Leased assets	3	1
Other	442	412
Total intangible assets	792	633
Investments and other assets		
Investment securities	339	367
Investments in capital	1,656	1,915
Deferred tax assets	31	29
Retirement benefit asset	841	976
Other	226	179
Allowance for doubtful accounts	(0)	(0)
Total investments and other assets	3,093	3,465
Total non-current assets	12,403	12,401
Total assets	27,707	29,008

	As of February 28, 2021	As of February 28, 2022
Liabilities		
Current liabilities		
Notes and accounts payable - trade	3,975	4,308
Short-term borrowings	2,544	560
Lease obligations	26	36
Income taxes payable	109	427
Provision for bonuses	441	529
Other	1,026	1,401
Total current liabilities	8,121	7,260
Non-current liabilities		
Long-term borrowings	775	350
Lease obligations	18	22
Retirement benefit liability	494	531
Other	136	293
Total non-current liabilities	1,424	1,197
Total liabilities	9,545	8,457
Net assets	-	
Shareholders' equity		
Share capital	2,118	2,118
Capital surplus	1,976	1,976
Retained earnings	12,132	13,517
Treasury shares	(390)	(384)
Total shareholders' equity	15,836	17,227
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	27	38
Foreign currency translation adjustment	(117)	505
Remeasurements of defined benefit plans	152	191
Total accumulated other comprehensive income	63	735
Non-controlling interests	2,264	2,589
Total net assets	18,163	20,551
Total liabilities and net assets	27,707	29,008

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

Cost of sales 16,640 18,57 Gross profit 7,838 8,72 Selling, general and administrative expenses 6,996 7,29 Operating profit 842 1,43 Non-operating income 21 2 Interest income 21 2 Dividend income 14 14 Foreign exchange gains - 24 Share of profit of entities accounted for using equity method Other 63 7 Total non-operating income 353 60 Non-operating expenses 14 12 Interest expenses 14 12 Foreign exchange losses 125 - Loss on retirement of non-current assets 10 2 Other 16 2 Total non-operating expenses 166 2 Ordinary profit 1,030 2,01 Extraordinary income - 83 Extraordinary losses 119 - Impairment losses 119 - Total e			(Millions of yen)
Net sales 24,479 27,300 Cost of sales 16,640 18,577 Gross profit 7,838 8,722 Operating profit 842 1,433 Non-operating income 842 1,433 Interest income 21 2 Dividend income 14 14 Foreign exchange gains - 247 Share of profit of entities accounted for using equity method Other 63 79 Total non-operating income 353 60 Non-operating expenses 14 1 Interest expenses 14 1 Foreign exchange losses 125 - Loss on retirement of non-current assets 10 - Total non-operating expenses 16 20 Ordinary profit 1,030 2,011 Extraordinary income - 83 Extraordinary income - 83 Extraordinary income - 83 Extraordinary income - 83 Impairment los		Fiscal year ended	Fiscal year ended
Cost of sales 16,640 18,57 Gross profit 7,838 8,72 Selling, general and administrative expenses 6,996 7,29 Operating profit 842 1,43 Non-operating income 21 22 Interest income 14 14 Foreign exchange gains - 24' Share of profit of entities accounted for using equity method Other 63 75' Total non-operating income 353 600' Non-operating expenses 14 12 Interest expenses 14 12 Foreign exchange losses 125 - Loss on retirement of non-current assets 10 2 Other 16 20 Total non-operating expenses 166 20 Ordinary profit 1,030 2,011 Extraordinary income - 83 Extraordinary income - 83 Extraordinary losses 119 - Impairment losses 119 -		February 28, 2021	February 28, 2022
Gross profit 7,838 8,722 Selling, general and administrative expenses 6,996 7,29 Operating profit 842 1,43 Non-operating income 21 22 Interest income 14 14 Dividend income 14 14 Foreign exchange gains - 24 Share of profit of entities accounted for using equity method Other 63 7 Total non-operating income 353 60 Non-operating expenses 14 12 Interest expenses 14 12 Foreign exchange losses 125 - Loss on retirement of non-current assets 10 - Other 16 2 Total non-operating expenses 166 2 Ordinary profit 1,030 2,01 Extraordinary income - 83 Extraordinary income - 83 Extraordinary losses 119 - Impairment losses 119 - Total	Net sales	24,479	27,300
Selling, general and administrative expenses 6,996 7,29 Operating profit 842 1,43 Non-operating income 21 22 Dividend income 14 14 Foreign exchange gains - 24 Share of profit of entities accounted for using equity method 255 23 Other 63 79 Total non-operating income 353 60 Non-operating expenses 14 12 Interest expenses 14 12 Foreign exchange losses 125 - Loss on retirement of non-current assets 10 2 Other 16 2 Total non-operating expenses 166 2 Other 16 2 Total non-operating expenses 166 2 Ordinary profit 1,030 2,01 Extraordinary income - 83 Total extraordinary losses 119 - Impairment losses 119 - Total extraordinar	Cost of sales	16,640	18,575
Operating profit 842 1,43 Non-operating income 21 22 Dividend income 14 14 Foreign exchange gains - 24 Share of profit of entities accounted for using equity method Other 63 77 Total non-operating income 353 60 Non-operating expenses 14 12 Interest expenses 14 12 Foreign exchange losses 125 - Loss on retirement of non-current assets 10 2 Other 16 9 Total non-operating expenses 166 2 Ordinary profit 1,030 2,01 Extraordinary income - 83 Gain on sale of non-current assets - 83 Total extraordinary income - 83 Extraordinary losses 119 - Total extraordinary losses 119 - Income taxes - current 275 65 Income taxes - current 275 65	Gross profit	7,838	8,725
Non-operating income	Selling, general and administrative expenses	6,996	7,291
Interest income	Operating profit	842	1,434
Dividend income 14 14 Foreign exchange gains – 24' Share of profit of entities accounted for using equity method 255 23' Other 63 7' Total non-operating income 353 60' Non-operating expenses 14 12' Interest expenses 14 12' Interest expenses 10 2' Loss on retirement of non-current assets 10 2' Other 16 2' Total non-operating expenses 166 2' Ordinary profit 1,030 2,01' Extraordinary income - 83' Gain on sale of non-current assets - 83' Total extraordinary income - 83' Extraordinary losses 119 - Impairment losses 119 - Total extraordinary losses 119 - Total extraordinary losses 119 - Income taxes - current 275 65' Inco	Non-operating income		
Foreign exchange gains - 24' Share of profit of entities accounted for using equity method 255 233 Other 63 7' Total non-operating income 353 600' Non-operating expenses 14 12 Interest expenses 14 12 Foreign exchange losses 125 - Loss on retirement of non-current assets 10 5 Other 16 20 Total non-operating expenses 166 20 Ordinary profit 1,030 2,011 Extraordinary income - 833 Total extraordinary income - 833 Extraordinary losses 119 - Impairment losses 119 - Total extraordinary losses 119 - Profit before income taxes 911 2,84* Income taxes - deferred (35) 17' Total income taxes - deferred (35) 17' Total income taxes 240 83'	Interest income	21	23
Share of profit of entities accounted for using equity method 255 236 Other 63 75 Total non-operating income 353 602 Non-operating expenses 14 12 Interest expenses 14 12 Foreign exchange losses 125 - Loss on retirement of non-current assets 10 5 Other 16 26 Total non-operating expenses 166 20 Ordinary profit 1,030 2,011 Extraordinary income - 83 Total extraordinary income - 83 Extraordinary losses 119 - Impairment losses 119 - Total extraordinary losses 119 - Profit before income taxes 911 2,84 Income taxes - current 275 65 Income taxes - deferred (35) 17 Total income taxes 240 83 Profit 670 2,012 Profit attributabl	Dividend income	14	14
Other 63 79 Total non-operating income 353 600 Non-operating expenses 14 17 Interest expenses 125 Foreign exchange losses 125 Loss on retirement of non-current assets 10 5 Other 16 20 Total non-operating expenses 166 20 Ordinary profit 1,030 2,011 Extraordinary income - 83 Gain on sale of non-current assets - 83 Total extraordinary income - 83 Extraordinary losses 119 - Impairment losses 119 - Total extraordinary losses 119 - Profit before income taxes 911 2,84 Income taxes - current 275 65 Income taxes - deferred (35) 17 Total income taxes 240 83 Profit 670 2,015 Profit attributable to non-controlling interes	Foreign exchange gains		247
Total non-operating income 353 602 Non-operating expenses 14 12 Interest expenses 125 Foreign exchange losses 125 Loss on retirement of non-current assets 10 6 Other 16 20 Total non-operating expenses 166 20 Ordinary profit 1,030 2,01 Extraordinary income - 83 Gain on sale of non-current assets - 83 Total extraordinary income - 83 Extraordinary losses 119 - Impairment losses 119 - Total extraordinary losses 119 - Profit before income taxes 911 2,84 Income taxes - current 275 65 Income taxes - deferred (35) 17 Total income taxes 240 83 Profit 670 2,01 Profit attributable to non-controlling interests 153 20	Share of profit of entities accounted for using equity method	255	239
Non-operating expenses 14 17 Foreign exchange losses 125 - Loss on retirement of non-current assets 10 5 Other 16 9 Total non-operating expenses 166 2 Ordinary profit 1,030 2,01 Extraordinary income - 83 Gain on sale of non-current assets - 83 Total extraordinary income - 83 Extraordinary losses 119 - Impairment losses 119 - Total extraordinary losses 911 2,84 Income taxes - current 275 65 Income taxes - deferred (35) 178 Total income taxes 240 83 Profit 670 2,01 Profit attributable to non-controlling interests 153 20	Other	63	79
Interest expenses 14 17 Foreign exchange losses 125 - Loss on retirement of non-current assets 10 3 Other 16 20 Total non-operating expenses 166 20 Ordinary profit 1,030 2,011 Extraordinary income - 83 Total extraordinary income - 83 Extraordinary losses 119 - Impairment losses 119 - Total extraordinary losses 119 - Profit before income taxes 911 2,84 Income taxes - current 275 65 Income taxes - deferred (35) 178 Total income taxes 240 83 Profit 670 2,013 Profit attributable to non-controlling interests 153 20	Total non-operating income	353	602
Foreign exchange losses	Non-operating expenses		
Loss on retirement of non-current assets 10 5 Other 16 20 Total non-operating expenses 166 20 Ordinary profit 1,030 2,011 Extraordinary income - 833 Total extraordinary income - 833 Extraordinary losses 119 - Impairment losses 119 - Total extraordinary losses 911 2,84 Income taxes - current 275 653 Income taxes - deferred (35) 178 Total income taxes 240 83 Profit 670 2,013 Profit attributable to non-controlling interests 153 205	Interest expenses	14	12
Other 16 9 Total non-operating expenses 166 20 Ordinary profit 1,030 2,01 Extraordinary income - 83 Gain on sale of non-current assets - 83 Total extraordinary income - 83 Extraordinary losses 119 - Impairment losses 119 - Total extraordinary losses 911 2,84 Income taxes - current 275 65 Income taxes - deferred (35) 178 Total income taxes 240 83 Profit 670 2,013 Profit attributable to non-controlling interests 153 20	Foreign exchange losses	125	=
Total non-operating expenses 166 20 Ordinary profit 1,030 2,01 Extraordinary income - 83 Gain on sale of non-current assets - 83 Total extraordinary income - 83 Extraordinary losses 119 - Impairment losses 119 - Total extraordinary losses 911 2,84 Income taxes - current 275 65 Income taxes - deferred (35) 178 Total income taxes 240 83 Profit 670 2,013 Profit attributable to non-controlling interests 153 20	Loss on retirement of non-current assets	10	5
Ordinary profit 1,030 2,011 Extraordinary income - 833 Gain on sale of non-current assets - 833 Total extraordinary income - 833 Extraordinary losses 119 - Total extraordinary losses 119 - Profit before income taxes 911 2,844 Income taxes - current 275 653 Income taxes - deferred (35) 178 Total income taxes 240 83 Profit 670 2,013 Profit attributable to non-controlling interests 153 205	Other	16	9
Extraordinary income — 833 Total extraordinary income — 833 Extraordinary losses — 833 Impairment losses — 119 — Total extraordinary losses — 911 2,844 Income taxes - current 275 653 Income taxes - deferred (35) 178 Total income taxes 240 83 Profit 670 2,013 Profit attributable to non-controlling interests 153 203	Total non-operating expenses	166	26
Gain on sale of non-current assets – 833 Total extraordinary income – 833 Extraordinary losses — 833 Impairment losses — 119 – Total extraordinary losses — 911 2,84 Income taxes - current 275 653 Income taxes - deferred (35) 178 Total income taxes 240 83 Profit 670 2,013 Profit attributable to non-controlling interests 153 203	Ordinary profit	1,030	2,011
Total extraordinary income – 833 Extraordinary losses 119 – Impairment losses 119 – Total extraordinary losses 119 – Profit before income taxes 911 2,844 Income taxes - current 275 653 Income taxes - deferred (35) 178 Total income taxes 240 83 Profit 670 2,013 Profit attributable to non-controlling interests 153 203	Extraordinary income		
Extraordinary losses Impairment losses 119 - Total extraordinary losses 119 - Profit before income taxes 911 2,842 Income taxes - current 275 653 Income taxes - deferred (35) 178 Total income taxes 240 83 Profit 670 2,013 Profit attributable to non-controlling interests 153 203	Gain on sale of non-current assets	=	833
Impairment losses 119 - Total extraordinary losses 119 - Profit before income taxes 911 2,844 Income taxes - current 275 653 Income taxes - deferred (35) 178 Total income taxes 240 83 Profit 670 2,013 Profit attributable to non-controlling interests 153 203	Total extraordinary income	-	833
Total extraordinary losses 119 - Profit before income taxes 911 2,844 Income taxes - current 275 653 Income taxes - deferred (35) 178 Total income taxes 240 83 Profit 670 2,013 Profit attributable to non-controlling interests 153 203	Extraordinary losses		
Profit before income taxes 911 2,844 Income taxes - current 275 653 Income taxes - deferred (35) 178 Total income taxes 240 83 Profit 670 2,013 Profit attributable to non-controlling interests 153 203	Impairment losses	119	_
Income taxes - current 275 653 Income taxes - deferred (35) 178 Total income taxes 240 83 Profit 670 2,013 Profit attributable to non-controlling interests 153 203	Total extraordinary losses	119	_
Income taxes - deferred (35) 178 Total income taxes 240 83 Profit 670 2,013 Profit attributable to non-controlling interests 153 203	Profit before income taxes	911	2,844
Total income taxes 240 83 Profit 670 2,013 Profit attributable to non-controlling interests 153 203	Income taxes - current	275	653
Profit 2,013 Profit attributable to non-controlling interests 153 205	Income taxes - deferred	(35)	178
Profit attributable to non-controlling interests 153 205	Total income taxes	240	831
Profit attributable to non-controlling interests 153 205	Profit -	670	2,013
	Profit attributable to non-controlling interests	153	205
			1,808

Consolidated statements of comprehensive income

		(
	Fiscal year ended	Fiscal year ended	
	February 28, 2021	February 28, 2022	
Profit	670	2,013	
Other comprehensive income			
Valuation difference on available-for-sale securities	13	17	
Foreign currency translation adjustment	(169)	731	
Remeasurements of defined benefit plans, net of tax	164	41	
Share of other comprehensive income of entities accounted for using equity method	5	47	
Total other comprehensive income	12	836	
Comprehensive income	683	2,848	
Comprehensive income attributable to			
Comprehensive income attributable to owners of parent	588	2,480	
Comprehensive income attributable to non-controlling interests	95	368	

Consolidated statements of changes in equity Fiscal year ended February 28, 2021

	Shareholders' equity						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of period	2,118	1,979	11,998	(157)	15,939		
Changes during period							
Change in ownership interest of parent due to transactions with non-controlling interests		0			0		
Dividends of surplus			(384)		(384)		
Profit attributable to owners of parent			518		518		
Purchase of treasury shares				(244)	(244)		
Disposal of treasury shares		(3)		11	8		
Net changes in items other than shareholders' equity							
Total changes during period	_	(3)	134	(233)	(102)		
Balance at end of period	2,118	1,976	12,132	(390)	15,836		

		Accumulated other co	omprehensive income	e		
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	15	(10)	(13)	(7)	2,278	18,209
Changes during period						
Change in ownership interest of parent due to transactions with non-controlling interests						0
Dividends of surplus						(384)
Profit attributable to owners of parent						518
Purchase of treasury shares						(244)
Disposal of treasury shares						8
Net changes in items other than shareholders' equity	12	(107)	165	70	(14)	56
Total changes during period	12	(107)	165	70	(14)	(47)
Balance at end of period	27	(117)	152	63	2,264	18,163

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	2,118	1,976	12,132	(390)	15,836
Changes during period					
Dividends of surplus			(422)		(422)
Profit attributable to owners of parent			1,808		1,808
Disposal of treasury shares		(0)		5	5
Net changes in items other than shareholders' equity					
Total changes during period	-	(0)	1,386	5	1,391
Balance at end of period	2,118	1,976	13,517	(384)	17,227

		Accumulated other co	omprehensive income	е		
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	27	(117)	152	63	2,264	18,163
Changes during period						
Dividends of surplus						(422)
Profit attributable to owners of parent						1,808
Disposal of treasury shares						5
Net changes in items other than shareholders' equity	11	622	39	672	326	998
Total changes during period	11	622	39	672	326	2,389
Balance at end of period	38	505	191	735	2,589	20,551

Consolidated statements of cash flows

		(Millions of yen)	
	Fiscal year ended	Fiscal year ended	
	February 28, 2021	February 28, 2022	
Cash flows from operating activities			
Profit before income taxes	911	2,844	
Depreciation	1,328	1,210	
Share of loss (profit) of entities accounted for using equity method	(255)	(239)	
Loss (gain) on sale of property, plant and equipment	(5)	(842)	
Decrease (increase) in net defined benefit asset(benefit asset)	(224)	(103)	
Increase (decrease) in provision for bonuses	1	85	
Increase (decrease) in allowance for doubtful accounts	4	(3)	
Interest and dividend income	(35)	(37)	
Interest expenses	14	12	
Decrease (increase) in trade receivables	43	75	
Decrease (increase) in inventories	459	(900)	
Increase (decrease) in trade payables	(73)	191	
Other, net	173	144	
Subtotal	2,342	2,437	
Interest and dividends received	112	241	
Interest paid	(14)	(12)	
Income taxes paid	(352)	(333)	
Net cash provided by (used in) operating activities	2,088	2,333	
Cash flows from investing activities			
Net decrease (increase) in time deposits	(66)	101	
Purchase of property, plant and equipment	(465)	(934)	
Proceeds from sale of property, plant and equipment	6	1,511	
Purchase of intangible assets	(25)	(31)	
Purchase of investment securities	(52)	(3)	
Other, net	(57)	(40)	
Net cash provided by (used in) investing activities	(660)	603	
Cash flows from financing activities			
Net increase (decrease) in short-term borrowings	456	(1,955)	
Repayments of long-term borrowings	(724)	(469)	
Purchase of treasury shares	(244)	=	
Dividends paid	(385)	(424)	
Dividends paid to non-controlling interests	(62)	(59)	
Other, net	(60)	(30)	
Net cash provided by (used in) financing activities	(1,019)	(2,937)	
Effect of exchange rate change on cash and cash equivalents	54	(20)	
Net increase (decrease) in cash and cash equivalents	463	(21)	
Cash and cash equivalents at beginning of period	3,213	3,675	
Cash and cash equivalents at end of period	3,675	3,654	
	5,075	3,034	